



Zoo Authority Report
2019-2020



LOOK WHAT
The Stork
BROUGHT US
THIS YEAR!

A RARE
BABY GIRL
AFRICAN
WHITE RHINO!



**A SNEAK
PREVIEW OF...**



Zoo Authority Report

2019-2020

Introduction by the Chair of the Zoo Authority Board

Acknowledgments

2020 Fresno County Zoo Authority Board and Staff

2019-2020 Milestones and Highlights

Treasurer's Exhibits

Introduction to Zoo Authority Financial Statements

Appendix A - Financial Statement

PAGE

1

3

4

5

7

9

10

INTRODUCING...

HAZINA OUR "TREASURE"!

As that is what her name translates to in Swahili!

INDEED! HAZINA IS TRULY A TREASURE! She is the first female southern white rhino to be born at Fresno Chaffee Zoo. She shares parents Tim and Kayla with two brother rhinos also born at the Zoo, Rudo (in 2017) and Kito (in 2019). This species is part of the Species Survival Plan, which helps to ensure genetic diversity and the conservation of endangered species.

DATE SHE ARRIVED
IN OUR HEARTS

OCTOBER
29
2020



We're tickled **PINK** this year in a very **BIG** way!



PAUL A. TOSTE, DVM
CHAIRMAN

MICHELLE ROMAN
VICE CHAIRMAN

KRISTINA GARABEDIAN
BOARD MEMBER

PETER HERZOG
BOARD MEMBER

KENT L. STRATFORD
BOARD MEMBER

RALPH WATERHOUSE
BOARD MEMBER

LEE BRAND
BOARD MEMBER

MIGUEL ARIAS
MAYOR'S ALTERNATE

WHITE RHINO FACTS

LIFESPAN:

40-50 years

HABITAT:

White rhinoceroses are found in grassland and savannah habitats

FAVORITE DIET:

They love to eat fruits and soft leaves off bushes

AVG. WEIGHT: 5,100 pounds.

AVG. HEIGHT: 5.6–6.1 feet
(At Shoulder, Male).

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WEB: www.zooauthority.org

News from The Zoo Authority

We did good, Momma!



Fresno County Board of Supervisors
Hall of Records
2281 Tulare Street, Room 300
Fresno, CA 93721

Dear Supervisors,



On behalf of the members of the Fresno County Zoo Authority Board, I am pleased to present our Annual Report for fiscal year 2019-20 that concluded on June 30.

2020 has been a challenging year for the Zoo, with mandatory closures in both the spring and winter as a result of the COVID-19 Public Health Emergency. During FY 2019-20, Fresno Chaffee Zoo welcomed 525,479 visitors, which is 289,663 under FY 2018-19 attendance of 815,142 due to the Zoo's first COVID-19 closure. The Zoo is grateful for the support of the community and the hard work of its staff to continue to provide excellent animal care and a fun and educational experiences during these uncertain times.

Years of planning and design culminated in the beginning of construction of three major projects at the Zoo. The Ambassador Animal Building will provide an excellent home for the animals that help educate thousands of Zoo guests each year through field trips, outreach programs, and virtual programs. Zooplex will be a mixed-use building that includes office space, meeting space, staff areas, and a new animal nutrition center for preparing animal diets. Kingdoms of Asia will transform a major portion of the original Zoo into new and updated habitats for incredible Southeast Asian animals, including tigers, sloth bears, and orangutans.

In the fiscal year concluded on June 30, 2020, unaudited Measure Z proceeds received were \$14,927,894 with a total cash balance of \$54,090,379 available to Fresno Chaffee Zoo for future projects or maintenance and operations. Disbursements for expenses funded by Measure Z totaled \$5,353,573, which includes \$1,350,447 for capital improvements and \$4,003,126 for maintenance and operations.



News from The Zoo Authority



The one-tenth of one percent sales tax proceeds for Measure Z are received into three Fresno County managed funds: one third for maintenance and operations, two thirds for capital projects, and two percent for Authority administrative costs. To date, Fresno Chaffee Zoo has been reimbursed \$53,966,777 for maintenance and operations, and \$82,922,230 for capital projects. The Authority's administrative expenses are primarily for professional and specialized services provided by Fresno County staff, including managerial, clerical, accounting, and legal services, as well costs associated with the annual independent audit found in Appendix A.

Both the Zoo Authority Board and the Fresno's Chaffee Zoo Corporation Board are very mindful of our responsibility for Measure Z funds. Reporting on the use of these funds for oversight purposes is provided each fiscal year by Brown Armstrong Accountancy Corporation, our independent external auditor and by Fresno County Treasury staff. The Zoo Corporation's external auditor, Moss Adams LLP, and Zoo Corporation's staff also report to the Authority Board on the Zoo's audit of Measure Z funds on a calendar year basis.

I would like to welcome new member Mayor Jerry Dyer to our Board. As the Mayor of Fresno, Mr. Dyer comes to us as an Ex Officio member. The collaborative efforts of the City of Fresno, Zoo Corporation, and the Authority are appreciated as all parties continue to guide future development of Fresno Chaffee Zoo.

I know you will agree that our Zoo is a special jewel in California's Central Valley, and I speak for all Authority Board members when I say that we look forward to many successful years to come.

If you have any questions regarding the Authority Board or the management of Measure Z funds, please feel free to contact me or one of our staff members at any time.

Respectfully,

Dr. Paul Toste
2020 Board Chairman
Fresno County Zoo Authority

MOMMA LOVES HER "BABY" TOO!

A single rhino calf is born after a gestation period of about 16-18 months. They can weigh between 88-140 lbs and are unsteady for their first 2-3 days of life. When threatened, the baby will run in front of the mother, who is very protective of her calf and will fight for it vigorously. White rhinos can live to be up to 40-50 years old!



2019-20 Acknowledgments

The Fresno County Zoo Authority greatly appreciates the investment of personal time and effort by board members of Fresno's Chaffee Zoo Corporation, and the cordial and collaborative relationship between the staff of the Authority and the Corporation.

We also acknowledge and appreciate the prompt and enthusiastic assistance from many Fresno County employees, without whom the needs and goals of the Zoo Authority Board could not be met.

COUNTY ADMINISTRATIVE OFFICE

ELIZABETH VECCHIO, Program Technician

AUDITOR-CONTROLLER/TREASURER-TAX COLLECTOR

JUSTIN PRATT, Accountant

MANDEEP (MANDY) SANDHU, Account Clerk

GRACE TANALEON, Accounting & Finance Manager

COUNTY COUNSEL

JUANITA MONTOYA, Accountant

FRESNO COUNTY EMPLOYEES' RETIREMENT ASSOCIATION

ELIZABETH AVALOS, Executive Assistant

DONALD KENDIG, Retirement Administrator

STEVE MAYER, Systems Procedures Analyst I

INTERNAL SERVICES DEPARTMENT, GRAPHIC COMMUNICATION SERVICES

GINA BARR-HILL, Graphic Arts Specialist

INTERNAL SERVICES DEPARTMENT, INFORMATION TECHNOLOGY DIVISION

IRENE MENDOZA, Business Systems Analyst

CERTAIN STATS SHARED BY:

FRESNO CHAFFEE ZOO



THE MOST SOCIAL OF ALL RHINO SPECIES

White Rhinoceroses are the most social of all rhino species. They live in crashes or herds of up to 14 animals, usually mostly female. Most adult bulls are solitary. They spend about half of the day eating, a third of the day resting, and love wallowing in mud holes to cool down. The white rhino is quick and agile and can run up to 30 mph from a standing start.



THE SIZE, SHAPE AND COLOR OF IT ALL!

White rhinos have distinctive broad, straight mouths which they use for grazing. They also sport a noticeable hump on the back of their neck and have four stumpy feet with three toes. The color of their bodies range from yellowish brown to slate grey and generally have no hair on their bodies except for ear fringes and tail bristles.

White rhino ears move independently to pick up sounds, but they depend most of all on smell. Their olfactory passages are larger than their entire brain and they possess the widest set nostrils of any land based animal!



ANNUAL REPORT DESIGNED BY:

GINA BARR-HILL | Graphic Arts Specialist
The County of Fresno, Internal Services
Graphic Communication Services Division



Board and Staff



2020 Zoo Authority Board Members

POSITION / TERM EXPIRATION ORIGINAL APPOINTMENT

PAUL A. TOSTE, DVM

Nominated by: District 1 Supervisor Brian Pacheco

Chairman
Term Expiration: 1/3/2023

2/8/2005

KRISTINA GARABEDIAN

Nominated by: District 2 Supervisor Steve Brandau

Board Member
Term Expiration: 1/6/2025

7/9/2019

KENT L. STRATFORD

Nominated by: District 3 Supervisor Sal Quintero

Board Member
Term Expiration: 1/6/2025

2/8/2005

MICHELLE ROMAN

Nominated by: District 4 Supervisor Buddy Mendes

Vice Chairman
Term Expiration: 1/3/2023

7/14/2015

PETER HERZOG

Nominated by: District 5 Supervisor Nathan Magsig

Board Member
Term Expiration: 1/6/2025

9/10/2013

RALPH WATERHOUSE

Nominated by: 2018 Board of Supervisors Chairman Sal Quintero

Board Member
Term Expiration: 1/3/2022

1/10/2006

LEE BRAND

Ex Officio - Mayor of Fresno

Board Member

Upon oath of office
1/5/2017

MIGUEL ARIAS

Mayor's Appointment - Fresno City Councilmember, District 3

Mayor's Alternate

1/17/2019

2020 Zoo Authority Staff

STAFF MEMBER

ZOO AUTHORITY TITLE

COUNTY DEPARTMENT

COUNTY TITLE

JEAN ROUSSEAU

Administrator

County Administrative Office

County Administrative Officer

RON ALEXANDER

Coordinator

County Administrative Office

Senior Administrative Analyst

LINDSAY BEAVERS

Counsel

County Counsel

Deputy County Counsel

JUSTIN PRATT

Treasurer

Auditor-Controller/
Treasurer-Tax Collector

Accountant II



MORE BABY
ARRIVALS

THRU
2020

WE WELCOMED SUNBITTERN HATCHLINGS!



Sunbitterns start nesting in the early wet season. They build open nests in trees, and lay two eggs with blotched markings. The young are precocial, but remain in the nest for several weeks after hatching.

Sunbitterns are one of 12 species of birds that "fish" by using baits or lures to attract prey within striking distance which means they know how to use tools!

They love to snack on a variety of insects such as cockroaches, dragonfly larvae, flies, katydids, water beetles and moths and other unusual prey such as crabs, spiders, shrimps, earthworms, fish, tadpoles, toads and frogs, eels and lizards.

HERE COMES THE "SUN"!



2019-20 Zoo Authority Highlights



Along with...
generous patrons
during COVID-19!



**TORTOISES
SMILE WITH
PURPOSE!**

**FUNDING
RESULTS
HIGHLIGHTS**



The Galapagos tortoise exhibit was renovated in 2020. The project was completed after being interrupted by COVID. Generous donors stepped in to complete a new night house and renovate the exhibit and pathway.

We S-L-O-W-L-Y saw them crack a smile once it was complete!

**OTHER ARRIVALS IN 2020
FROM THE STORK!**



Kudu Calf



Radiated Tortoises



Troupial Chicks



Sun Conures



Wallaby Joey

2003

- Nine-year-old Angel Arellano writes to The Fresno Bee, enclosing her \$1 donation inspiring the effort to save Fresno Chaffee Zoo.

2004

- Board of Supervisors creates Zoo Authority, adopts ordinance for a special tax of 1/10th of one cent for ten years and approves placing ordinance on November ballot.
- Measure Z sales tax passes with 73.42% of votes.

2006

- Fresno's Chaffee Zoo Corporation takes over operation of the Zoo from the City of Fresno.

2007

- Maintenance and renovation projects throughout the Zoo

2008

- Master planning and pre-design engineering in progress.

2009

- Preparation of Environmental Impact Report and Roeding Park tree survey.

2010

- Stingray Bay becomes a permanent exhibit.
- Dino Dig opens.
- Fresno Planning Commission certifies Roeding Park Master Plan Environmental Impact Report.

2012

- Purchase of portable digital X-Ray machine.
- August-Sea Lion Cove opens; September attendance increased 93% over September 2011.

2013

- King Cobra, Komodo dragon and renovated Reptile House exhibits open

2014

- January construction begins on African Adventure. 75% of construction firms are local.
- Tiger cubs bring more than 100,000 Zoo visitors in April.
- 72% of voters approve Measure Z for another 10 years.
- Annual visitors surpass 700,000—an increase of 70% in 5 years.

2015

- Funding approved for African animal acquisition, utilities upgrades and expansion of Dino Dig.
- October African Adventure opening increases attendance by 95% over October 2014.

MORE SUNSHINE TO SPREAD!

2016

- Between October 2015 and September 2016, the Zoo welcomed 1,020,700 visitors.
- Funding approved for expansion of Dino Dig, architectural consulting and design of Warthog exhibit, and conceptual design of African River.
- A record 964,091 guests visited the Zoo in 2016.

2017

- Funding approved and projects completed for storm drain extension and lines for Wilderness Falls.
- Funding approved for schematic design African River, design of Orangutan improvements, Ambassador Animal building and construction of Wilderness Falls.

2018

- Approved \$889,000 for Zooplex design.
- Approved \$267,000 for Asian Exhibits conceptual and schematic design.

2019

- Completed Warthog exhibit construction.
- Completed South Corridor Infrastructure Project construction of new utilities including fiber optic, electric, water, storm water and sewer lines.
- Zoorasic Park came roaring in with 21 lifelike and life-size dinosaurs that moved and made sounds.

2020 HIGHLIGHTS



Start construction for Zooplex:

This building will house offices, meeting spaces, the Zoo's commissary (*where food for the animals is prepared*), and lockers.

Once completed in 2021, it will create better facilities for preparing animal diets as well as much needed office space and staff areas.

Start build for Ambassador Animal Building:

This new building will provide more space for our ambassador animals habitats (*guinea pigs, skinks and tortoises*). These extra special animals help to inspire wonder and educate guests at the Zoo and throughout the community via school programs, on-ground events and media appearances.



**TURN THE PAGE
TO READ MORE!**



Break ground for Kingdoms of Asia!

A land of enchantment that transports guests to Southeast Asia!



UNAUDITED EXHIBITS

From the Treasurer

EXHIBIT A

Fresno County Zoo Authority
Cash Balance

EXHIBIT B

Cash Disbursement
by Category to Fresno's Chaffee
Zoo Corporation during Fiscal Year 2019-20

EXHIBIT C

Cash Disbursements by Fund to Fresno's Chaffee
Zoo Corporation during Fiscal Year 2019-20

EXHIBIT D

Fresno County Zoo Authority Measure Z
Sales Tax Proceeds Budget (Cash Basis)
for Fiscal Year Ended June 30, 2020

EXHIBIT E

Fresno County Zoo Authority Measure Z
Sales Tax Proceeds (Cash Basis) by
Fiscal Year From Inception
to June 30, 2020

Fresno Chaffee Zoo can't wait to share this new area meant to inspire and educate our community on the geography, people, animals and conservation efforts throughout Southeast Asia!



BIG ANNOUNCEMENT!



JOURNEY TO KINGDOMS OF ASIA COMING TO FRESNO CHAFFEE ZOO!

Kingdoms of Asia is Fresno Chaffee Zoo's latest project thanks to Measure Z. This immersive exhibit will feature the return of sloth bears to the Zoo as well as several species that are new to the Zoo including Asian Small-Clawed Otters and Tomistoma (a.k.a. Fresh Water Crocodiles). This project broke ground in September 2020 and is currently under construction.

Phased openings will begin in late 2021. When completed, Kingdoms of Asia will include classroom space, new play areas, a cafe and larger, more natural habitats for animals.

SLOTH BEARS!



TOMISTOMAS!



ASIAN SMALL CLAWED OTTERS



OH MY!



UNAUDITED EXHIBITS

From the Treasurer



EXHIBIT A, B & C

Kingdoms of Asia, will include new exhibits for Tigers, False Gharials, Asian Songbirds, Komodo Dragons, and a major renovation to the Orangutan habitat.



EXHIBIT A: Measure Z Cash Balance

AS OF JUNE 30, 2020

CASH AVAILABLE FOR ADMINISTRATION (2%)

Fresno County Zoo Authority

1,998,276

CASH FOR ZOOLOGICAL ACTIVITIES (98%)

Operations

7,519,735

Capital Projects

44,572,368

Total Cash Available for Zoological Activities

52,092,103

TOTAL CASH BALANCE as of June 30, 2020

\$54,090,379

EXHIBIT B: Cash Disbursements by Category to Fresno's Chaffee Zoo Corporation

DURING FISCAL YEAR 2019-20

FOR OPERATIONS

Salaries & Benefits

2,959,289

Animal Feed

405,553

Utilities

638,084

Bank Charges

200

TOTAL OPERATIONS Disbursed to FCZC During Fiscal Year 2019-20

\$4,003,126

FOR CAPITAL PROJECTS

Capital Improvements

1,350,447

Total Capital Projects Disbursed to FCZC During Fiscal Year 2019-20

\$1,350,447

TOTAL FCZC DISBURSEMENTS

\$5,353,573



EXHIBIT C: Fiscal Year Disbursements by Fund to Fresno Chaffee Zoo Corporation

FROM INCEPTION TO JUNE 30, 2018 (FIRST 10 YEARS)
FY 2006-16

Operations	35,977,941
Capital Projects	70,165,081
Total Disbursements	\$106,143,022

**TOTAL DISBURSEMENTS
FY 2017-2019**

Operations	13,985,710
Capital Projects	11,406,702
TOTAL DISBURSEMENTS	\$25,392,412

**TOTAL DISBURSEMENTS
FY 2020**

Operations	4,003,126
Capital Projects	1,350,447
TOTAL DISBURSEMENTS	\$5,353,573

**TOTAL RECAP
2006-2020**

OPERATIONS: \$53,966,777 + CAPITAL PROJECTS: \$82,922,230 = \$136,889,007

NOTE: No disbursements were made prior to FY-2006



UNAUDITED EXHIBITS

From the Treasurer



EXHIBIT D & E



Guests of Kingdoms of Asia can learn more about the Asian continent while watching training demonstrations, attending keeper chats and learning about the geography, animals and cultures of Southeast Asia.

EXHIBIT D: Fresno County Zoo Authority Measure Z Sales Tax Proceeds Budget (Cash Basis)

FOR THE FISCAL YEAR ENDED JUNE 30, 2020

JULY 2019	AUGUST 2019	SEPTEMBER 2019	OCTOBER 2019	NOVEMBER 2019	DECEMBER 2019	
BUDGET \$1,436,673	BUDGET \$1,123,640	BUDGET \$1,367,439	BUDGET \$1,571,111	BUDGET \$1,073,344	BUDGET \$1,194,027	TOTAL BUDGET FOR 2019-20
ACTUAL \$1,264,258	ACTUAL \$900,210	ACTUAL \$1,159,421	ACTUAL \$1,667,775	ACTUAL \$1,577,004	ACTUAL \$1,378,339	BUDGET \$14,927,894

JANUARY 2020	FEBRUARY 2020	MARCH 2020	APRIL 2020	MAY 2020	JUNE 2020	
BUDGET \$1,263,406	BUDGET \$1,707,967	BUDGET \$1,063,584	BUDGET \$1,031,402	BUDGET \$989,444	BUDGET \$1,105,857	ACTUAL BUDGET FOR 2019-20
ACTUAL \$1,385,908	ACTUAL \$1,707,601	ACTUAL \$1,314,268	ACTUAL \$1,358,386	ACTUAL \$1,542,538	ACTUAL \$1,103,815	ACTUAL \$15,759,523

EXHIBIT E: Fresno County Zoo Authority Measure Z Sales Tax Proceeds (Cash Basis)

BY FISCAL YEAR FROM INCEPTION TO JUNE 30, 2020

Total Measure Z Proceeds (Cash Basis) from Inception to 6/30/20: **\$183,364,023**



*NOTE: Fiscal year 2004-2005 was the first year of the Measure Z tax resulting in partial year proceeds.

INTRODUCTION TO AUDITED FINANCIAL STATEMENTS

Audited Financial Statements



The Zoo Keepers and Architects worked closely together to design Kingdoms of Asia for the very best in animal care which encourages the animals natural behaviors and interaction in their habitats as they choose.

The Zoo Authority's financial statements for fiscal year ended June 30, 2020 were audited by Brown Armstrong, Certified Public Accountants, which is an independent accounting firm. The audit was conducted in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. These audited financial statements, as well as the independent auditor's report are presented in Appendix A. The notes to the financial statements should be read in conjunction with the statements as they are an integral part of the statements and provide disclosures required by generally accepted accounting principles (GAAP).

Financial highlights can be found on page 3 of the financial statements. Additional information, which is an integral part of the financial statements, can be found on pages 13-19.

Financial information for administration by the Zoo Authority is presented in pages 7-10. Financial information in relation to the operations and capital projects trust funds (funds for zoological purposes) is presented in pages 11-12.

As further discussed on page 16 of the financial statements, the Authority adopted an operating budget for fiscal year ended June 30, 2020. The variation between estimated and actual revenue and expenditures is presented in the Budgetary Comparison Schedule on page 20.

DISBURSEMENTS TO FRESNO'S CHAFFEE ZOO CORPORATION

During fiscal year 2020, a total of \$5,353,573 was disbursed to the Fresno's Chaffee Zoo Corporation; \$4,003,126 for operations and \$1,350,447 for capital projects.

The Statement of Fiduciary Net Position on page 11 presents cash balances available for operations and capital projects to be used for Zoological purposes as of June 30, 2020 This statement also presents funds held in trust for operations and capital projects based on the accrual basis of accounting.

¹ Due to the time required to prepare the Annual Report prior to the completion of the independent audit, the Authority has included cash basis figures from the June 30, 2020 Treasurer's Report for the front pages. These differ from the figures in the audit, dated October 13, 2020.



APPENDIX A

Financial Statements with Independent Auditor's Report



FIND OUT MORE DETAILS ON THE EXHIBITS FEATURED IN KINGDOMS OF ASIA!

Inspired by Angkor Wat, guests will enter the Kingdoms of Asia through intricate rock formations reminiscent of these ancient ruins. Greeting them will be lush landscapes teeming with sites, sounds and opportunities to interact and explore while coming face to face with incredible wildlife.

Multiple tiger exhibits will showcase abundant greenery along with a flowing stream and a tiger crossing where guests can watch these beautiful animals patrol on an elevated bridge. Plus, in a fun and unexpected twist, you will see the most aquatic of all cats enjoying their new space through an underwater viewing glass. An additional highlight of this new area will also be the Tiger training space where zookeepers will work with Tigers and provide "Keeper Chats" in order to learn more about these amazing animals.

While heading into the new learning center, people will encounter a brand new habitat featuring the Tomasina or False Gharial. The new educational center will provide an area for meetings and classrooms with unique views on both sides of the room to see a variety of Asian species including these interesting fresh water crocodiles!

An original favorite, the Sloth Bear also returns to the Zoo! These bears bring their cheerful disposition into a larger habitat and water area to play in. They will be joined by equally playful Small Clawed Otters in a mixed species space.

Kingdoms of Asia will also offer an all new Komodo Dragon exhibit featuring a more natural habitat and larger space for these impressive reptiles.

A brand new eatery will offer the region's flavorful Asian style foods such as skewers, rice bowls and noodle dishes with outdoor tables for patrons to enjoy these delicious treats. The Fresno Chaffee Zoo looks forward to also hosting meetings and special night time events in this beautiful, well thought out space.

Bonner Station will remain, featuring Orangutans and Siamangs with improved views to see these unique species. This space will also provide an area for guests to learn more about important conservation efforts for these animals around the world via the Fresno Chaffee Zoo Conservation Fund. And... right outside this area will be a children's play place for kids to climb on and release their "inner ape".

The Greater One Horned Rhino, native to this continent, will also remain in this area providing singular joy!

FRESNO CHAFFEE ZOO LOOKS FORWARD TO WELCOMING THE COMMUNITY TO THIS WONDERFUL ADDITION MADE POSSIBLE BY MEASURE Z IN PHASED OPENINGS STARTING IN 2021!

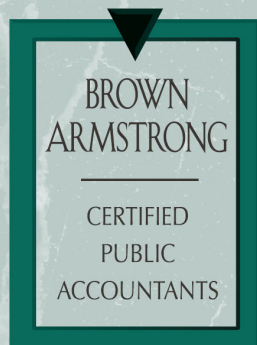


**FRESNO COUNTY ZOO AUTHORITY
FINANCIAL STATEMENTS WITH
INDEPENDENT AUDITOR'S REPORT**

For the Year Ended June 30, 2020

TABLE OF CONTENTS

	<u>Page</u>
INDEPENDENT AUDITOR'S REPORT	1
MANAGEMENT'S DISCUSSION AND ANALYSIS	3
BASIC FINANCIAL STATEMENTS:	
Government-Wide Financial Statements:	
Statement of Net Position	7
Statement of Activities.....	8
Fund Financial Statements:	
Balance Sheet – Governmental Fund.....	9
Statement of Revenues, Expenditures, and Changes in Fund Balance – Governmental Fund....	10
Statement of Fiduciary Net Position – Private-Purpose Trust Funds	11
Statement of Changes in Fiduciary Net Position – Private-Purpose Trust Funds	12
Notes to the Financial Statements.....	13
REQUIRED SUPPLEMENTARY INFORMATION (Other than MD&A):	
Budgetary Comparison Schedule – General Fund.....	20
Note to Budgetary Comparison Schedule – General Fund.....	21
OTHER AUDITOR'S REPORT:	
Report on Internal Control over Financial Reporting an on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with <i>Government Auditing Standards</i>	22



BROWN ARMSTRONG

Certified Public Accountants

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors
Fresno County Zoo Authority
Fresno, California

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the general fund, and the aggregate remaining fund information of the Fresno County Zoo Authority (the Authority), as of and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Authority's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

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Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the general fund, and the aggregate remaining fund information of the Authority, as of June 30, 2020, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated October 13, 2020, on our consideration of the Authority's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Authority's internal control over financial reporting and compliance.

BROWN ARMSTRONG
ACCOUNTANCY CORPORATION

Brown Armstrong
Accountancy Corporation

Bakersfield, California
October 13, 2020

FRESNO COUNTY ZOO AUTHORITY
Management's Discussion and Analysis
For the Year Ended June 30, 2020

This section of the Fresno County Zoo Authority (Authority) financial report presents a discussion and analysis of the Authority's financial performance during the fiscal year ended June 30, 2020. Please read the information contained in this discussion and analysis in conjunction with the Authority's basic financial statements following this section.

FINANCIAL HIGHLIGHTS

- The assets and deferred outflows of resources of the Authority exceeded liabilities and deferred inflows of resources (referred to as net position) at the end of the 2019-2020 fiscal year by \$2,054,009. This amount is considered restricted net position.
- Liabilities of the Authority totaled \$17,237 at June 30, 2020. This amount primarily consists of expenses related to professional and specialized services provided by the County of Fresno.
- The Authority's total net position increased by \$257,743 during fiscal year 2019-2020.

OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis is intended to serve as an introduction to the Authority's basic financial statements. The Authority's basic financial statements are comprised of three components: 1) **Government-wide** financial statements; 2) **Fund** financial statements, and 3) **Notes** to the basic financial statements. Required Supplementary Information (RSI) is included in addition to the basic financial statements.

Government-wide Financial Statements are designed to provide readers with a broad overview of the Authority's finances, in a manner similar to a private-sector business. Therefore, the statements are reported using the accrual basis of accounting. Please refer to Note 1, for further information on the accrual basis of accounting.

The *statement of net position* presents information on all of the Authority's assets and deferred outflows of resources, along with its liabilities and deferred inflows of resources, with the difference between them reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Authority is improving or deteriorating.

The *statement of activities* presents information showing how net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will result in cash flows in future fiscal periods.

Both of these government-wide financial statements distinguish functions of the Authority that are principally supported by intergovernmental revenues and sales taxes (*governmental activities*) from other functions that are intended to recover all, or a portion, of their costs through user fees and charges (*business-type activities*). The governmental activities of the Authority are general government activities only. During the fiscal year reported, the Authority did not have any business-type activities.

The government-wide financial statements can be found on pages 7-8 of this report.

Funds are groupings of related accounts that are used to maintain control over resources that have been segregated for specific activities or objectives. The Authority, like other state and local governments, uses fund accounting to ensure and demonstrate finance-related legal compliance. The *fund financial statements* are reported using the modified accrual basis of accounting, which was designed to reflect budgetary processes used by governments. See Note 1-C for further information regarding the modified

FRESNO COUNTY ZOO AUTHORITY
Management's Discussion and Analysis
For the Year Ended June 30, 2020

accrual basis of accounting. The Authority's funds can be divided into two categories: governmental funds (General Fund) and fiduciary funds (private-purpose trust funds).

Statement of Net Position (condensed)

	<u>June 30, 2020</u>	<u>June 30, 2019</u>
Assets:		
Current assets	\$ 2,071,246	\$ 1,807,794
Total assets	<u>\$ 2,071,246</u>	<u>\$ 1,807,794</u>
Liabilities:		
Current liabilities	\$ 17,237	\$ 11,528
Total liabilities	<u>\$ 17,237</u>	<u>\$ 11,528</u>
Net position:		
Restricted	\$ 2,054,009	\$ 1,796,266
Total net position	<u>\$ 2,054,009</u>	<u>\$ 1,796,266</u>

Statement of Activities (condensed)

	<u>June 30, 2020</u>	<u>June 30, 2019</u>
Revenues:		
General revenues	\$ 350,134	\$ 326,459
Total revenues	<u>\$ 350,134</u>	<u>\$ 326,459</u>
Expenditures:		
Governmental activities	\$ 92,391	\$ 124,953
Total expenditures	<u>\$ 92,391</u>	<u>\$ 124,953</u>
Net position beginning	\$ 1,796,266	\$ 1,594,760
Change in net position	257,743	201,506
Net position ending	<u>\$ 2,054,009</u>	<u>\$ 1,796,266</u>

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental funds financial statements focus on near-term inflows and outflows of expendable resources, as well as on balances of expendable resources available at the end of the fiscal year. Such information may be useful in evaluating the Authority's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the Authority's near-term financing decisions. Both, the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balance provide a reconciliation to facilitate this comparison between governmental funds and governmental activities. The Authority's General Fund budgetary comparison schedule is presented in Required Supplementary Information. The Authority adopts an annual

FRESNO COUNTY ZOO AUTHORITY
Management's Discussion and Analysis
For the Year Ended June 30, 2020

appropriated budget for its General Fund. A budgetary comparison schedule is thus provided for the General Fund to demonstrate compliance with this budget.

The Authority reports one individual major governmental fund. Information is presented in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balance.

The governmental fund financial statements can be found on pages 9-10 of this report.

Fiduciary funds are used to account for resources held by the Authority in a trustee or agency capacity for others (i.e., Fresno Chaffee Zoo). Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the Authority's own programs. The type of fiduciary funds used by the Authority can be further classified as a *private-purpose trust funds*. There are two basic financial statements used to report information on fiduciary funds: the statement of fiduciary net position (required for all fiduciary funds) and the statement of changes in fiduciary net position (required for all fiduciary funds except agency funds).

The fiduciary fund financial statements can be found on pages 11-12 of this report.

Notes to the Basic Financial Statements provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes can be found on pages 13-19 of this report.

Required Supplementary Information is presented for the budgetary comparison schedule of the General Fund, which is presented immediately following the notes to the basic financial statements.

GOVERNMENT-WIDE FINANCIAL ANALYSIS

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of the Authority, assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by \$2,054,009 at the close of fiscal year 2019-2020. The Authority has no investments in capital assets.

Governmental activities: Governmental activities increased the Authority's net position by \$257,743 during fiscal year 2019-2020. The key element of this increase relates to sales tax revenue exceeding total expenditures by \$218,209.

FINANCIAL ANALYSIS OF THE AUTHORITY FUNDS

As noted earlier, the Authority uses **fund accounting** to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The general government functions are contained in the General Fund. The focus of the Authority's governmental fund is to provide information on near-term inflows, outflows, and balances of expendable resources. Such information is useful in assessing the Authority's financing requirements.

At June 30, 2020, the Authority's governmental fund reported a fund balance of \$2,054,009, an increase of \$257,743 in comparing to the balance of \$1,796,266 reported at June 30, 2019.

**FRESNO COUNTY ZOO AUTHORITY
Management's Discussion and Analysis
For the Year Ended June 30, 2020**

Revenues for the governmental fund totaled \$350,134 in fiscal year 2019-2020. Revenue was primarily comprised from Measure Z sales tax (89%). The remaining 11% was interest.

Expenditures for governmental funds totaled \$92,391 in fiscal year 2019-2020.

GENERAL FUND BUDGETARY HIGHLIGHTS

During the 2019-2020 fiscal year, actual revenues were above those estimated in the final budget by \$9,944 due to a net increase in interest revenue. Actual expenditures were below current year budgeted amounts by \$76,809. This difference in expenditures is primarily due to the consolidation of certain positions and a more efficient delegation of professional service hours provided by the County of Fresno.

REQUEST FOR INFORMATION

This financial report is designed to provide a general overview of the Authority's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Fresno County Auditor-Controller's Office, 2281 Tulare Street, Fresno, California 93721.

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BASIC FINANCIAL STATEMENTS

FRESNO COUNTY ZOO AUTHORITY
STATEMENT OF NET POSITION
June 30, 2020

	Governmental Activities
ASSETS	
Cash and investments	\$ 1,998,276
Interest receivable	9,722
Due from other governments	63,248
Total assets	<u>2,071,246</u>
LIABILITIES	
Accrued liabilities	17,237
Total liabilities	<u>17,237</u>
NET POSITION	
Restricted	2,054,009
Total net position	<u><u>\$ 2,054,009</u></u>

The accompanying notes are an integral part of this statement

FRESNO COUNTY ZOO AUTHORITY
STATEMENT OF ACTIVITIES
For the Year Ended June 30, 2020

Functions/Programs	Expenses	Program Revenues - Charges for Services	Operating Grants and Contributions	Net Expenses and Changes in Net Position of Governmental Activities
Governmental activities-				
General government	\$ 92,391	\$ -	\$ -	\$ (92,391)
Total	<u>\$ 92,391</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (92,391)</u>

General revenues:

Sales tax	310,600
Interest	<u>39,534</u>

Total general revenues	<u>350,134</u>
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Change in net position	<u>257,743</u>
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Net position - beginning	<u>1,796,266</u>
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Net position - ending	<u><u>\$ 2,054,009</u></u>
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The accompanying notes are an integral part of this statement

**FRESNO COUNTY ZOO AUTHORITY
BALANCE SHEET
GOVERNMENTAL FUND
June 30, 2020**

ASSETS AND	<u>General Fund</u>
DEFERRED OUTFLOWS OF RESOURCES	
Cash and investments	\$ 1,998,276
Interest receivable	9,722
Due from other governments	63,248
	<u>2,071,246</u>
Total assets	<u>2,071,246</u>
Deferred outflows of resources	-
Total assets & deferred outflows of resources	<u><u>\$ 2,071,246</u></u>
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCE	
Liabilities:	
Accrued liabilities	\$ 17,237
	<u>17,237</u>
Total liabilities	<u>17,237</u>
Deferred inflows of resources	<u>-</u>
Fund balance:	
Restricted	<u>2,054,009</u>
Total fund balance	<u>2,054,009</u>
Total liabilities, deferred inflows of resources, and fund balance	<u><u>\$ 2,071,246</u></u>
Reconciliation of the Balance Sheet to the Statement of Net Position	
Total fund balance - governmental fund	\$ 2,054,009
Differences	<u>-</u>
Net position - governmental activities	<u><u>\$ 2,054,009</u></u>

The accompanying notes are an integral part of this statement

FRESNO COUNTY ZOO AUTHORITY
STATEMENT OF REVENUES, EXPENDITURES, AND
CHANGES IN FUND BALANCE – GOVERNMENTAL FUND
For the Year Ended June 30, 2020

REVENUES	<u>General Fund</u>
Measure Z sales tax	\$ 310,600
Interest	<u>39,534</u>
Total revenues	<u>350,134</u>
 EXPENDITURES	
Current:	
Office expense	-
Postage	-
PeopleSoft charges	628
Professional and specialized services	<u>91,763</u>
Total expenditures	<u>92,391</u>
Excess of revenues over expenditures	<u>257,743</u>
Net change in fund balance	257,743
 FUND BALANCE	
Fund balance - beginning	<u>1,796,266</u>
Fund balance - ending	<u><u>\$ 2,054,009</u></u>

**Reconciliation of the Statement of Revenues, Expenditures,
and Changes in Fund Balance to the Statement of Activities**

Net change in fund balance - governmental fund	\$ 257,743
Differences	<u>-</u>
Change in net position - governmental activities	<u><u>\$ 257,743</u></u>

The accompanying notes are an integral part of this statement

**FRESNO COUNTY ZOO AUTHORITY
STATEMENT OF FIDUCIARY NET POSITION
PRIVATE-PURPOSE TRUST FUNDS
June 30, 2020**

	<u>Operations</u>	<u>Capital Projects</u>	<u>Total</u>
ASSETS			
Cash and investments	\$ 7,519,735	\$ 44,572,368	\$ 52,092,103
Due from other governments	1,022,723	2,076,439	3,099,162
Interest receivable	35,522	213,695	249,217
Total assets	<u>8,577,980</u>	<u>46,862,502</u>	<u>55,440,482</u>
LIABILITIES			
Due to non-profit	139,552	239,694	379,246
Total liabilities	<u>139,552</u>	<u>239,694</u>	<u>379,246</u>
NET POSITION			
Held in trust for operations	8,438,428	-	8,438,428
Held in trust for capital projects	<u>-</u>	<u>46,622,808</u>	<u>46,622,808</u>
Total net position	<u>\$ 8,438,428</u>	<u>\$ 46,622,808</u>	<u>\$ 55,061,236</u>

The accompanying notes are an integral part of this statement

FRESNO COUNTY ZOO AUTHORITY
STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
PRIVATE-PURPOSE TRUST FUNDS
June 30, 2020

	<u>Operations</u>	<u>Capital Projects</u>	<u>Total</u>
ADDITIONS			
Measure Z sales tax	\$ 4,237,559	\$ 10,981,833	\$ 15,219,392
Interest	155,576	843,674	999,250
Reimbursements	<u>-</u>	<u>34,147</u>	<u>34,147</u>
Total additions	<u>4,393,135</u>	<u>11,859,654</u>	<u>16,252,789</u>
DEDUCTIONS			
Disbursements to non-profit	<u>4,003,126</u>	<u>1,350,447</u>	<u>5,353,573</u>
Total deductions	<u>4,003,126</u>	<u>1,350,447</u>	<u>5,353,573</u>
Change in net position	390,009	10,509,207	10,899,216
Net position held in trust - beginning	<u>8,048,419</u>	<u>36,113,601</u>	<u>44,162,020</u>
Net position held in trust - ending	<u><u>\$ 8,438,428</u></u>	<u><u>\$ 46,622,808</u></u>	<u><u>\$ 55,061,236</u></u>

The accompanying notes are an integral part of this statement

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NOTES TO THE FINANCIAL STATEMENTS

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Reporting Entity

The Fresno County Zoo Authority (Authority) was created by the approval of Measure Z by the voters of Fresno County (County) in November 2004. Measure Z authorized the imposition of a 0.1% sales and use tax (the sales tax) in the County for 10 years. The Authority may spend up to 2% of the revenue for its own administrative expenses. The remaining 98% of the revenue must be used exclusively for the support of zoos, zoological facilities, and related zoological purposes within the County. Of this 98%, at least 2/3 must be spent on capital improvement projects, and up to 1/3 may be spent on operations and maintenance of the facilities. The 0.1% sales tax commenced April 1, 2005, expired on April 30, 2015, and on November 4, 2014, the measure was approved by the voters for an additional ten years.

The basic financial statements of the Authority include all of its financial activities. The Authority is the sole independent agency responsible for administering Measure Z funds and is governed by a seven-member board consisting of six qualified electors (Fresno County voters) and the City of Fresno Mayor. The six qualified electors are appointed by the Fresno County Board of Supervisors.

B. Basis of Presentation

Government-wide Financial Statements

The statement of net position and the statement of activities report information on all of the non-fiduciary activities of the primary government. For the most part, the effect of inter-fund activity has been removed from these statements. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for support. The Authority does not have any business-type activities.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

When both restricted and unrestricted resources are available for use, it is the Authority's policy to use restricted resources first, then unrestricted resources as they are needed.

NOTES TO THE FINANCIAL STATEMENTS

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Fund Financial Statements

The fund financial statements provide information about the Authority's individual funds including governmental and fiduciary funds. Separate statements for each fund category are presented. The balance sheet and statement of revenues, expenditures, and changes in fund balance focus on the presentation of the major governmental fund, the General Fund. These two statements are used to report information regarding the Authority's own operations and programs (up to 2% of Measure Z sales tax revenue). The statement of fiduciary net position and the statement of changes in fiduciary net position provide information regarding the 98% of sales tax proceeds and related disbursements, which are exclusively restricted for the support of zoos, zoological facilities, and related zoological purposes within the County. Disbursements of Measure Z funds during fiscal year ended June 30, 2020, were made to the Fresno's Chaffee Zoo Corporation (the entity operating the Fresno Chaffee Zoo).

The Authority reports the following major governmental fund:

- The *General Fund* is used to account for the revenue (up to 2% of Measure Z sales tax revenue) and expenditures necessary to carry out basic operating activities of the Authority. Activities of the General Fund include professional and specialized services required for the administration of Measure Z funds.

The Authority reports the following fiduciary funds:

- The *Private-Purpose Trust Funds* are used to account for the portion of Measure Z sales tax proceeds (and related disbursements), exclusively restricted for the support of zoos, zoological facilities, and related zoological purposes within the County (no less than 98% of total Measure Z proceeds). During the fiscal year ended June 30, 2020, disbursements of Measure Z funds were made to the Fresno's Chaffee Zoo Corporation (FCZC), which is the entity operating the Fresno Chaffee Zoo.

C. Measurement Focus and Basis of Accounting

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*.

Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Authority considers revenues to be available if they are collected within 90 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under the accrual basis of accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due and payable.

NOTES TO THE FINANCIAL STATEMENTS

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

D. Assets, Liabilities, and Net Position or Fund Balance

Cash and Investments

Investments for the Authority are reported at fair value.

Due from Other Governments

Due from other governments represent sales tax receipts in the months subsequent to the Authority's fiscal year-end relating to the prior year's sales activity. The Authority has contracted with the California State Board of Equalization for collection and distribution of the 0.1% sales tax. The Board of Equalization receives an administrative fee for providing this service. The Authority records sales tax revenues net of such fees.

Accrued Liabilities

The Authority has agreements with the County, whereby the County provides legal, accounting and other professional and technical services. Accrued liabilities reported on the financial statements of the Authority primarily consist of professional and specialized services provided by the County.

Net Position

The classification of net position into three components – net investment in capital assets, restricted net position, and unrestricted net position – is required by GASB Statement No. 34 (and subsequently GASB Statement No. 63). These classifications are defined as follows:

- Net Investment in Capital Assets – This category consists of capital assets, net of accumulated depreciation and reduced by outstanding balances of debt issued to finance the acquisition, improvement, or construction of those assets.
- Restricted – This category consists of constraints placed on net position use through external constraints imposed by creditors, grantors, contributors, or laws or regulations of other governments or constraints imposed by law through constitutional provisions or enabling legislations.
- Unrestricted – This category represents funds which are undesignated and available for general operations.

Use of Management Estimates

The preparation of the basic financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities at the date of the basic financial statements, and the reported amounts of revenues and expenses/expenditures during the reporting period. Actual results could differ from those estimates.

NOTES TO THE FINANCIAL STATEMENTS

NOTE 2 – RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

A reconciliation of the total fund balance for the governmental fund to the total net position of governmental activities has been prepared as part of the basic financial statements. However, no differences were reported between total fund balance and total net position for the fiscal year ended June 30, 2020.

A reconciliation of the total net change in fund balance for the governmental fund to the total change in net position of governmental activities has been prepared as part of the basic financial statements. However, no differences were reported between total net change in fund balance and total change in net position for the fiscal year ended June 30, 2020.

NOTE 3 – CASH, INVESTMENTS, AND DEPOSITS

The Authority, under contract, maintains specific cash deposits and investments with the Fresno County Auditor-Controller/Treasurer-Tax Collector, and participates in the common investment pool of the County. The County is restricted by State code in the types of investments in which it can engage.

NOTE 4 – BUDGET/DISBURSEMENTS

The Authority adopts an annual appropriated budget for its General Fund which is approved by its board members. A budgetary comparison schedule is thus provided for the General Fund to demonstrate compliance with this budget.

Measure Z-funded line items of Fresno's Chaffee Zoo Corporation's (FCZC) operating and capital projects budgets for calendar years 2019 and 2020 were approved by the Authority's board members. FCZC is the entity operating the Fresno Chaffee Zoo and functions separately from the Authority, operating on a calendar year basis (ending December 31). The Authority's oversight of FCZC extends only to the administration of Measure Z funds.

During fiscal year ended June 30, 2020, disbursements totaling \$5,353,573 were made to FCZC: \$4,003,126 for operations and \$1,350,447 for capital projects.

Undistributed sales tax revenue net of expenses incurred during the fiscal year are classified as "net position held in trust" in the statement of fiduciary net position. The balance reported at June 30, 2020, is as follows:

Held in Trust For:	
Operations	\$ 8,438,428
Capital projects	46,622,808
Total	\$ 55,061,236

NOTE 5 – LIABILITIES

Liabilities of the Authority totaled \$17,237 at June 30, 2020. This amount primarily consisted of expenses related to professional and specialized services provided by the County of Fresno.

NOTES TO THE FINANCIAL STATEMENTS

NOTE 6 - FUND BALANCE

In the fund financial statements, governmental funds report fund balance as nonspendable, restricted, committed, assigned or unassigned based primarily on the extent to which the Authority is bound to honor constraints on how specific amounts can be spent.

- **Nonspendable-** Amounts that are not in spendable form (such as inventory) or are required either legally or contractually to be maintained intact.
- **Restricted-** Amounts with constraints placed on their use that are either (a) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional or enabling legislation.
- **Committed-** Amounts constrained to specific purposes by the Authority itself, using the Authority's highest level of decision-making authority (the Board of Directors). To be reported as committed, amounts cannot be used for any other purpose unless the Authority takes the same highest level action to remove or change the constraint. The underlying action that imposed the limitation needs to occur no later than the close of the reporting period.
- **Assigned-** Amounts the Authority *intends* to use for a specific purpose. Intent can be expressed by the Authority at either the highest level of decision-making authority or by an official or body to which the Authority delegates the authority. This is also the classification for residual funds.
- **Unassigned-** The residual classification for the Authority's General Fund that includes amounts not contained in the other classifications. In other funds, the unassigned classification is used only if expenditures incurred for specific purposes exceed the amounts restricted, committed, or assigned to those purposes.

The Authority establishes and modifies or rescinds fund balance commitments by passage of an ordinance or policy. This is typically done through adoption and amendment of the budget. A fund balance commitment is further indicated in the budget as a designation or commitment of the fund, such as approved construction contracts. Assigned fund balance is established by the Authority through adoption or amendment of the budget or future year budget plan as intended for a specific purpose.

When both restricted and unrestricted resources are available for use, it is the Authority's policy to use restricted resources first, followed by the unrestricted committed, assigned and unassigned resources as they are needed.

The Authority's General Fund balance of \$2,054,009 is considered restricted. This is because the monies are derived from Measure Z and are required to be spent in a manner that is consistent with the limitations placed on its use.

NOTES TO THE FINANCIAL STATEMENTS

NOTE 7 – RECENTLY RELEASED STANDARDS BY GASB

During the fiscal year ending June 30, 2020, the Authority implemented the following standards:

GASB Statement No. 95 – *Postponement of the Effective Dates of Certain Authoritative Guidance*. The requirements of this statement are effective immediately. The Authority will implement GASB Statements No. 84, 87, 89, 90, 91, 92, and 93 in accordance with the postponed effective dates as state in GASB Statement No. 95.

Recently released GASB standards affecting future years are as follows:

GASB Statement No. 84 – *Fiduciary Activities*. The requirements of this statement are effective for periods beginning after December 15, 2019. The Authority has not fully judged the effect of the implementation of this statement as of the date of these financial statements.

GASB Statement No. 87 – *Leases*. The requirements of this statement are effective for periods beginning after June 15, 2021. The Authority has not fully judged the effect of the implementation of this statement as of the date of these financial statements.

GASB Statement No. 89 – *Accounting for Interest Cost Incurred before the End of a Construction Period*. The provisions of GASB Statement No. 89 are effective for financial statements beginning after December 15, 2020. The Authority has not fully judged the effect of the implementation of this statement as of the date of these financial statements.

GASB Statement No. 90 – *Majority Equity Interests – An Amendment of GASB Statements No. 14 and No. 61*. The provisions of GASB Statement No. 90 are effective for financial statements beginning after December 15, 2019. The Authority has not fully judged the effect of the implementation of this statement as of the date of these financial statements.

GASB Statement No. 91 – *Conduit Debt Obligations*. The provisions of GASB Statement No. 91 are effective for financial statements beginning after December 15, 2021. The Authority has not fully judged the effect of the implementation of this statement as of the date of these financial statements.

GASB Statement No. 92 – *Omnibus 2020*. The requirements of this statement are effective for reporting periods beginning after June 15, 2021. The Authority has not fully judged the effect of the implementation of this statement as of the date of these financial statements.

GASB Statement No. 93 – *Replacement of Interbank Offered Rates*. The provisions of GASB Statement No. 93 are effective for financial statements beginning after June 15, 2021. The Authority has not fully judged the effect of the implementation of this statement as of the date of these financial statements.

GASB Statement No. 94 – *Public-Private and Public-Public Partnerships and Availability Payment Arrangements*. The provisions of GASB Statement No. 94 are effective for financial statements beginning after June 15, 2022. The Authority has not fully judged the effect of the implementation of this statement as of the date of these financial statements.

GASB Statement No. 96 – *Subscription-Based Information Technology Arrangements*. The provisions of GASB Statement No. 96 are effective for financial statements beginning after June 15, 2022. The Authority has not fully judged the effect of the implementation of this statement as of the date of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

GASB Statement No. 97 – *Certain Component Units Criteria, and Accounting and Financial Reporting of Internal Revenue Code Section 457 Deferred Compensation Plans – an amendment to GASB Statement No. 14 and 84 and a supersession of GASB Statement No. 32.* The requirements in paragraph 4 as it applies to defined contribution plans, defined OPEB plans, and other employee benefit plans, and paragraph 5 are effective immediately. All other requirements are applicable for reporting periods beginning after June 15, 2020. The Corporation has not fully judged the effect of the implementation of this standard on the financial statements.

NOTE 8 – SUBSEQUENT EVENTS

In compliance with accounting standards, management has evaluated events that have occurred after year-end to determine if these events are required to be disclosed in the basic financial statements. Events were considered through October 05, 2020, which is the date of issuance of the Authority's independent auditor's report.

On March 11, 2020, the World Health Organization declared the outbreak of a coronavirus (COVID-19) pandemic. In response, the County of Fresno, followed by the Governor of California, issued a Shelter at Home order effective March 19, 2020, requiring non-essential businesses to temporarily close to the public. At the current time, management is unable to quantify the potential effects of this pandemic on future financial statements.

REQUIRED SUPPLEMENTARY INFORMATION
(Other than MD&A)

FRESNO COUNTY ZOO AUTHORITY
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
For the Year Ended June 30, 2020

	Budgeted Amounts			
	Original	Final	Actual Amounts	Variance with Final Budget
Resources:				
Sales tax	\$ 315,190	\$ 315,190	\$ 310,600	\$ (4,590)
Interest	25,000	25,000	39,534	14,534
Total resources	<u>340,190</u>	<u>340,190</u>	<u>350,134</u>	<u>9,944</u>
Charges to appropriations:				
Current:				
Office expenses	6,000	6,000	-	6,000
Professional and specialized services	156,150	156,150	91,763	64,387
Postage	1,000	1,000	-	1,000
Data processing services	1,500	1,500	-	1,500
Memberships	500	500	-	500
Transportation, travel, and education	2,500	2,500	-	2,500
Publications and legal notices	500	500	-	500
Telephone	250	250	-	250
PeopleSoft charges	800	800	628	172
Contingencies	-	-	-	-
Total charges to appropriations	<u>169,200</u>	<u>169,200</u>	<u>92,391</u>	<u>76,809</u>
Change in net position	<u>\$ 170,990</u>	<u>\$ 170,990</u>	257,743	<u>\$ 86,753</u>
NET POSITION				
Net position - beginning			<u>1,796,266</u>	
Net position - ending			<u>\$ 2,054,009</u>	

The accompanying note is an integral part of this schedule

**NOTE TO BUDGETARY COMPARISON SCHEDULE
GENERAL FUND**

Budgets and Budgetary Data

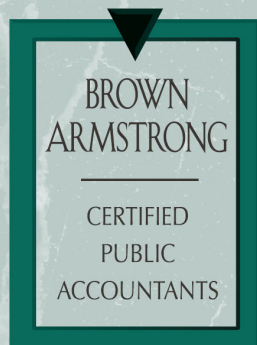
The Authority adopts a legal annual operating budget for its General Fund. All budget transfers and expenditures are approved by the Authority's Board of Directors or by the Authority Administrator prior to disbursement. The legal level of budgetary control is at the object level. The final budget revenue and expenditure amounts represent the original budget modified by any amendments and adjustments that have occurred during the year. The Authority uses an encumbrance system as an extension of normal budgetary accounting. Under the encumbrance system, the expenditure of monies is encumbered in order to reserve that portion of applicable appropriations. Encumbrances are combined with expenditures for budgetary comparison purposes. Unencumbered appropriations lapse at year-end; encumbered appropriations at year-end are carried forward in the ensuing new fiscal year's budget but are kept separate from the new fiscal year's budget. The encumbrances are reported as prior budget year appropriations on all financial reports but are available for expenditure in the new fiscal year.

A budgetary comparison schedule for the General Fund is presented on Page 20. Its purpose is to demonstrate compliance with the approved budget for fiscal year 2019-2020. Actual expenditures appearing on the schedule are presented using the accrual basis of accounting.

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OTHER AUDITOR'S REPORT

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BROWN ARMSTRONG

Certified Public Accountants

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Directors
Fresno County Zoo Authority
Fresno, California

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We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the general fund, and the aggregate remaining fund information of Fresno County Zoo Authority (the Authority), as of and for the year ended June 30, 2020, which collectively comprise the Authority's basic financial statements, and have issued our report thereon dated October 13, 2020.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Authority's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. Accordingly, we do not express an opinion on the effectiveness of the Authority's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. *A material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. *A significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Authority's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Authority's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Authority's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

BROWN ARMSTRONG
ACCOUNTANCY CORPORATION

A handwritten signature in blue ink that reads "Brown Armstrong" on the first line and "Accountancy Corporation" on the second line, written in a cursive style.

Bakersfield, California
October 13, 2020



FRESNO COUNTY
ZOO
AUTHORITY

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The Fresno County Zoo Authority is the public agency responsible for the administration of Measure Z, the unique transactions and use tax (sales tax) collected throughout Fresno County for the support of the Fresno Chaffee Zoo in the City of Fresno. The sales tax, at the rate of one tenth of one percent (0.1%) is collected by retailers and sent to the State Board of Equalization (BOE). The BOE then deducts its administrative fee and forwards the remaining revenue (averaging about \$11 million per year since 2005) to the Measure Z Fund held in the Fresno County Treasury.

We appreciate the Community's generous support of our beloved Fresno Chaffee Zoo!